# REDEFINING CUSTOMER ENGAGEMENT: THE CHANGING FACE OF CONTACT CENTERS

**CHRIS DICKHANS** 

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## WELCOME

In an era defined by Artificial Intelligence (AI), automation, and advanced analytics, the Contact Center (CC) industry stands at a crossroads.

To understand where we are headed, we must first examine the legacy we have inherited—the technologies, management models, and mindsets that have shaped our journey.

This PowerPoint (PPT) explores the history, current realities, and future opportunities for CCs, enriched with data, industry insights, and actionable strategies.







I bring over two decades of leadership and hands-on experience in the customer experience (CX) and CC industry. As a strategic executive, I have helped organizations transform their operations through technology, data-driven insights, and a relentless focus on customer value.

My expertise spans Al-powered innovation, sales strategy, and operational excellence; an advisor for organizations navigating the future of customer engagement.

I'll be sharing insights through a comprehensive presentation on the evolving landscape of CX and CCs, drawing from my extensive background in leading transformation at companies while working at Yactraq, Calabrio, and Verint for over two decades and thousands of customers.



## THE EARLY DAYS—FROM MANUAL

SWITCHBOARDS TO CENTRALIZED OPERATIONS



### The Birth of Telephony and Customer Service

- 1876: Alexander Graham Bell is awarded the first telephone patent.
- 1877: The first telephone exchange opens in Connecticut, enabling users to be connected by human operators.
- Operators: Initially, teenage boys filled these roles but were soon replaced by women, who were considered more patient and reliable.
- 1885: Women dominated the operator workforce, held to strict behavioral standards and closely monitored by supervisors the birth of early Quality Assurance (QA).



## THE INTERSECTION OF ANALOG AND DIGITAL WORLDS



#### **Call Centers Emerge**

- 1970s-1980s: The industry transitions from analog to digital systems, with the introduction of Automatic Call Distribution (ACD).
- Growth Drivers: Toll-free numbers and deregulation.
- Data Collection: The ability to route and record calls was revolutionary, but organizations struggled to transform raw data into actionable insights.
- Management: Many centers used strict, top-down management and inflexible rules, which often hurt employee morale (now referred to as employee experience) or EX and CX.



## AUTOMATION TO CENTRALIZATION CUSTOMER SERVICE IN THE 80S AND 90S



### **Evolving Automation and Centralization Era**

1980s: Telephone companies that connected different networks did well by helping businesses upgrade their customer service with new automated phone systems.

1990s: It became common for companies to bring their customer teams together in one place to work more efficiently. Call Centers were increasingly changing their name to Contact Centers.

These changes laid the groundwork for more streamlined operations and set the stage for future innovations in customer service technology.

# EMBRACING MODERNIZATION AND OVERCOMING MINDSET BARRIERS

Many organizations still cling to outdated metrics (e.g., average handle time, call counts) and hierarchical management, prioritizing compliance over competence.

### **Technology & Tools**

Cloud, Omni Channel Al-Powered Analytics

### **Industry Data**

Offering Remote Work 62% Have Some Type of Al \$496B Market by 2027

### **Cost Center Myth**

Mindset Limits Investment Modern CCs Upsell, Build Brand Awareness & CX

### Visibility & Alignment

Often Siloed Operations
Leading Orgs Integrate CCs
into Planning

### **Transformation**

Redefine What Matters
Document Contributions
Demonstrate Impact

### Strategic Metrics

Move Away from AHT and to CX & FCR
FocusL Process Inefficiencies



Metric	Traditional	Transformation
Average Handle Time	Minimize	Optimize Experience
Call Volume	Reduce	Understand Drivers
Customer Satisfaction or CX	Secondary	Primary KPI
Employee Engagement or EX	Overlooked	Strategic Priority

THE CC INDUSTRY HAS COME A LONG WAY FROM THE DAYS OF CORD BOARDS AND LISTENING SUPERVISORS
THEY MUST STILL SHED OUTDATED MINDSETS AND BUILD ON
STRATEGIC VALUE, OPERATIONAL EXCELLENCE, AND EMPOWER THE AGENTS

### DISCOVER YOUR BEST PLAN

CXpert Solutions & Advisors



Let us help you turn today's challenges into tomorrow's opportunities that fuel your long-term success.



# THANK YOU